



**Navigating Economic Development in
the Covid-19 Era**

November 2020

ECONOMIC DEVELOPMENT PARTNERSHIP OF NORTH CAROLINA

Our Mission

The Economic Development Partnership of North Carolina improves the economic well-being and quality of life for all North Carolinians. We do this by collaborating with state, regional, local, and private-sector partners in new business recruitment, existing employer support, international trade and export assistance, small business start-up counseling, and tourism promotion.



Business Recruitment



Existing Industry Support



International Trade



Small Business Support



Travel & Tourism





**What impacts
have we seen
from Covid-19?**



Existing Industry Support

- NC businesses seeking direction on “Essential Industry” designation
- *Layoffs, furloughs, and closures – but also employee recalls, surge hiring, and expansions in certain sectors*
- Confusion, anxiety, and frustration over accessing federal relief programs
- *Companies pivoting to PPE production*
- Reopening businesses’ resource needs

March



Today



Tourism Development

- Leisure and business travel halted
- Small businesses hit by no/low demand and/or insufficient federal aid
- From 6th most visited state to the state with 6th highest rise in unemployment
- *Local occupancy taxes and tourism marketing funds sharply down*
- *Stronger leisure demand since Jun.; YoY room demand/revenue still down 31%/42% (AirBnB's up 20+%)*

March



Today



Business Recruitment

- *Contraction of project pipeline due to impact of Covid-19*
- Remaining projects moved slowly despite some big announcements
- Noticeable drop-off in projects getting to point of requesting state incentives
- *New client activity from March to May down 20% to 30% YoY, up 10% to 20% from June to September*
- Resumption of in-person due diligence

March



Today



Economic Development: “Before” vs “New Normal”



Existing Industry Support

- *B.C.:* Greatest needs around workforce availability and worker upskilling; dependence on global supply chains
- *A.C.:* Access to financial relief; reopening guidance and resources; softer downstream demand in some sectors; workforce readiness and persistent skills gaps; desire to reduce supply chain risk exposure



Tourism Development

- *B.C.:* Consecutive years of record visitor spending through 2019 (\$26.8 billion); targeting international visitors from growth markets; emphasis on new experiences and “Firsts That Last”
- *A.C.:* Uncertain recovery period for industry; near-term focus on in-state and drive-distance visitors; messaging focus on safety, comfort, familiarity



Business Recruitment

- *B.C.:* High-water mark for announced job-creation (21,600 new jobs) in 2019; robust pipeline entering 2020; metros and more populated areas in demand, with urban centers especially attractive
- *A.C.:* Sales pipeline took 6 months to return to March levels; varying degrees of activity by sector/function; potential shift away from dense urban centers; focus on reshoring; unknown impacts of remote work on corporate location decisions; what matters most?

Combined Ratings*

CORPORATE SURVEY

| Site Selection Factors | | 2019 | 2018 |
|------------------------|---|------|------------|
| Ranking | | | |
| 1. | Highway accessibility | 92.4 | 87.2 (3)** |
| 2. | Availability of skilled labor | 92.3 | 90.5 (1) |
| 3. | Labor costs | 87.1 | 89.1 (2) |
| 4. | Quality-of-life | 82.2 | 82.8 (6) |
| 5. | Occupancy or construction costs | 80.3 | 76.1 (10) |
| 6. | Corporate tax rate | 79.7 | 86.7 (4) |
| 7. | Energy availability and costs | 79.5 | 77.8 (8) |
| 8. | Tax exemptions | 75.0 | 83.0 (5) |
| 9. | Environmental regulations | 73.0 | 69.9 (16T) |
| 10. | Proximity to major markets | 72.6 | 71.8 (14) |
| 11. | Right-to-work state | 72.0 | 70.2 (15) |
| 12. | Available buildings | 71.3 | 76.7 (9) |
| 13. | Expedited or "fast-track" permitting | 70.7 | 64.9 (19) |
| 14. | State and local incentives | 70.2 | 82.5 (7) |
| 15. | Inbound/outbound shipping costs | 69.8 | 69.2 (18) |
| 16. | Proximity to suppliers | 68.1 | 72.8 (13) |
| 17. | Available land | 64.4 | 75.6 (11) |
| 18. | Low union profile | 62.7 | 74.4 (12) |
| 19. | Training programs/technical schools | 60.3 | 69.9 (16T) |
| 20. | Availability of long-term financing | 59.5 | 60.5 (21) |
| 21. | Availability of unskilled labor | 59.0 | 59.4 (22) |
| 22. | Raw materials availability | 56.1 | 55.6 (23) |
| 23. | Accessibility to major airport | 50.6 | 62.7 (20) |
| 24. | Water availability | 45.2 | 51.6 (24) |
| 25. | Proximity to innovation commercialization/R&D centers | 35.7 | 41.5 (27) |
| 26. | Availability of advanced ICT services | 26.7 | 50.0 (25) |
| 27. | Railroad service | 25.3 | 46.6 (26) |
| 28. | Waterway or oceanport accessibility | 20.3 | 34.1 (28) |

* All figures are percentages and are the total of the "very important" and "important" ratings of the Area Development Corporate Survey and are rounded to the nearest tenth of a percent.

** 2018 ranking



Questions?



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